# Consultancy for Preparation of Strategic Plan for the period of five years

#### **Terms Of Reference**

### **Background**

M/S Paranthan Chemicals Company Limited (PCCL), under the Ministry of Industry and Entrepreneurship Development, the Company intends to develop a comprehensive **Strategic Plan** to guide its operations over for the next five years from 2025 to 2029.

# **Objective of the Assignment**

The main objective of this consultancy is to support the organization in the development of a participatory and actionable **Strategic Plan** that sets out clear goals objectives, priorities, strategies, and key performance indicators aligned with its vision and mission

### Scope of Work

The consultant will be expected to:

- 1. Conduct a situational analysis, including SWOT or PESTEL analysis.
- 2. Review existing institutional documents, policies, and past strategic plans.
- 3. Conduct stakeholder consultations (staff, board members, partners, clients, etc.).
- 4. Facilitate strategic planning workshops with key stakeholders.
- 5. Define organizational vision, mission, values, strategic goals, and objectives.
- 6. Considering Sustainable Development Goals
- 7. Identify key performance indicators (KPIs) and implementation framework.
- 8. Draft the Strategic Plan and incorporate stakeholder feedback.
- 9. Present the final Strategic Plan to senior management and/or the Board of Directors.

# **Deliverables**

The consultant is expected to deliver the following:

- 1. Inception Report with detailed work plan and methodology.
- 2. Stakeholder Consultation Report.
- 3. Strategic Planning Workshop Materials and Reports.
- 4. Draft Strategic Plan for review.
- 5. Final Strategic Plan incorporating feedback.

# **Qualifications and Experience**

- Minimum of 7-10 years of experience in strategic planning and organizational development.
- Proven track record in developing strategic plans for [similar organizations/sectors].
- Strong facilitation, analytical, and communication skills.
- Familiarity with [industry/sector] and government/stakeholder processes (if applicable).

Relevant academic qualifications in management, business administration, economics, or related fields

### **Reporting and Supervision**

The consultant or consultancy firm (optional) will report to the General Manager and will work closely with the designated staff.

### **Contract Duration**

The consultancy contract shall cover a total duration of 02 months.

### **Payment Terms:**

- 1. 20% to be paid = After awarding letter and entering into the contract within 07 days.
- 2. 20% to be paid = After submission draft documents within 07days.
- 3. 20% to be paid = After submission of final report within 07 days.
- 4. 20% to be paid = After approval of the board of directors and amended within 07 days.
- 5. 20% to be paid = After preparing revised strategic plan.

Proposals will be evaluated based on the following criteria:

### A. Technical Proposal (70%):

- Understanding of the TOR and clarity of the proposal (15%)
- Methodology and work plan (25%)
- Relevant experience of the consultant/firm (20%)
- Qualifications and expertise of the proposed team (10%)

# B. Financial Proposal (30%):

• Reasonableness and competitiveness of the proposed budget (30%)

#### APPLICATION PROCESS

Submit your sealed proposals as per the TOR via Registered Post or by hand to: **The Tender Box** – **4th Floor** Chairman, Department Procurement Committee No. 446, Galle Road, Ratmalana, Sri Lanka.

**Deadline:** on or before 04<sup>th</sup> August 2025 at 3.30 p.m.

For any clarifications, please contact:

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